

Fostering Collaboration Network Structures with New Technologies for Export and Economic Growth Towards the Global Market.

¹Mahalakshmi. K, *²Dr. V. R. Palanivelu, ³Dr. T. Srividhya, ⁴Sarvesh. K

¹PhD Research Scholar, Department of Management Studies,
Periyar University, Salem, India.
mahalakshmikasimani@gmail.com

²CORRESPONDING AUTHOR

Research Supervisor & Professor and Head,

Department of Management Studies, Periyar University, Salem. India.

drvrpalanivelu@gmail.com

3Guest Lecturer, Department of Management Studies,

Periyar University Salem-11

sri.thirumalaii@gmail.com

4Indian Institute of Information Technology,

Design and Smart Manufacturing, Chennai-27

me24b2044@iiitdm.ac.in

Abstract: This study explores the crucial role of cooperation and network architectures in empowering rural companies via AI-powered platforms that link entrepreneurs with partners, investors, exporters, and customers. Utilizing cutting-edge customer relationship management and targeted marketing strategies improves customer interaction and business competitiveness. The research examines a variety of collaboration models, such as strategic alliances, business networks, and alliances, to assess how they help promote innovation and increase market access on a global scale. Data were collected using a quantitative descriptive approach, using questionnaires and document review, and analyzed using SPSS (version 16.0) with numerous correlation analyses. The study identifies key elements of successful collaboration and network design that have a big influence on the financial production and development potential of local businesses to improve global market. The report makes the case for focused policy interventions to promote sustainability and growth while tackling unique difficulties encountered by small-business manufacturers in India. The importance of technology integration and cooperative networks in boosting economic performance and export competitiveness is emphasized by these results. Policymakers and corporate executives can use the study's practical recommendations to improve their networking efforts, promote sustainable local economic growth, and extend their reach into the global market.

Keywords: Collaboration Network Structures, AI-Powered Platforms, Export Growth, Global Trend Market Expansion, Economic Performance.





1. Introduction

This article analyzes of Independent companies to increase competitiveness through resource and information sharing from a local business network, also known as a strategic partnership or cooperative. The lack of a defined structure allows members of these networks to access external resources. Although they compete, they facilitate collaboration among small companies, and online networks can connect members of local and international communities. Historically, local companies have focused on providing services to nearby consumers and building relationships through neighborhood activities. Despite persistent geographical barriers, local companies are increasingly forced by globalization to establish alliances across borders [1].

Due to the varying economic conditions around the world, it can be difficult to establish what constitutes a local company. Different countries use different definitions of what counts as a local business, and there is no consensus on what counts as a local business, especially when it comes to small and medium-sized enterprises (SMEs). Small companies account for a significant portion of employment, especially in countries like South Africa, where a large portion of the population works in this sector. But many new businesses fail, and the failure rate is high in their first year. To fix that, we need the right policies and new technologies, collaboration networks, and government support. Then we can improve our trade on a global scale [2].

Local business managers need to take the lead in removing barriers to exporting. This includes using data and research to identify bottlenecks, rank problems according to their severity, and act quickly to mitigate future damage. Monitoring progress through input is essential. Providing educational programs and assistance tailored to specific community needs is one way government officials can help. By engaging with the global economy, local businesses can use international trends and networks to expand [2].

Local companies can increase their customer base and gain a competitive advantage by engaging in the global economy. While globalization has many benefits, it also presents challenges such as cultural disparities and increased competition. While the benefits sometimes outweigh the risks, local businesses must carefully plan and form strategic alliances to succeed in the global marketplace [3].

Now a days export and entrepreneurship, to become more competitive, local companies need to collaborate. This fosters innovation and opens doors to new markets. Local companies can build deeper bonds with their customers and communities by collaborating. Building network structures facilitates resource sharing and teamwork. The study examines the effect of networks and collaboration on the growth and international expansion of local companies, seeking useful information for policymakers and business executives. Technology plays an essential part in improving the collaboration and network frameworks of export entrepreneurs, allowing them to succeed in the global marketplace. Important tools such as video conferencing (Zoom, Skype), instant messaging (Slack, WhatsApp), and project management applications (Asana, Trello) promote effective communication across various distances. This connectivity fosters closer collaboration with global partners, suppliers, and clients, eliminating geographical barriers [4]. Automation and cloud-based solutions simplify workflows, boosting efficiency in joint operations such as order fulfillment and logistics. Additionally, digital platforms link entrepreneurs with mentors and skilled professionals around the globe, offering vital expertise and guidance. Remote work tools broaden access to a worldwide talent pool, permitting businesses to recruit specialized professionals irrespective of their locations. Digital marketplaces, including Alibaba and Amazon, provide direct access to global markets, diminishing dependence on conventional intermediaries and enhancing customer relationships. Social media networks increase brand visibility and allow direct interaction with potential clients and collaborators. Furthermore, innovations like blockchain and IoT enhance supply chain transparency, strengthening collaboration with international suppliers. Nonetheless, dependence on technology also brings forth challenges, including the digital divide, cybersecurity threats, and intensified competition. Export entrepreneurs



Anusandhanvallari Vol 2025, No.1 November 2025 ISSN 2229-3388

need to address cultural disparities and strive to establish trust with global partners—all while managing their reliance on technology [5].

The study's data analysis was performed using SPSS software, which has strong statistical capabilities. Although outdated, this version is still useful for quantitative research. Furthermore, technology is crucial for improving collaboration among export entrepreneurs. Tools such as video conferencing and project management applications streamline processes by facilitating communication and operations and breaking down geographical barriers. However, reliance on technology also brings risks, such as cybersecurity threats and the need for cultural awareness. The strategic use of technology is essential for achieving success in the international market [6].

Evolving Network Structures for exports:

Digital Marketplaces: Platforms like Alibaba, Amazon, and Etsy grant access to global markets, diminishing dependence on traditional intermediaries and allowing direct interaction with international customers. It will be helpful for the export business development.

Social Media Marketing: Social media platforms (Facebook, Instagram, LinkedIn) enable direct engagement with prospective customers and partners internationally, enhancing brand recognition and nurturing relationships.

Supply Chain Optimization: Technologies like blockchain and IoT (Internet of Things) improve transparency and traceability in supply chains, boosting efficiency and collaboration with overseas suppliers. **Data-Driven Decision Making:** Analytics tools offer insights into market trends, customer behavior, and competitor actions, allowing export entrepreneurs to make knowledgeable decisions and adjust to global market trends.

Digital Divide: Unequal access to technology and digital skills can create a significant obstacle for some export entrepreneurs, especially those in developing nations.

Cybersecurity Risks: Greater reliance on digital technologies makes businesses vulnerable to cybersecurity threats, including data breaches and intellectual property theft.

Competition: The facilitated entry into global markets made possible by technology also escalates competition, necessitating that export entrepreneurs continually innovate and adapt. Cultural Differences: Successful collaboration across cultures demands sensitivity and comprehension of diverse communication styles and business practices. Technology alone cannot fill these gaps. Dependence on Technology: Excessive reliance on technology can create vulnerabilities if systems fail or access becomes disrupted.

Maintaining Trust: Establishing trust with international partners online requires careful screening and due diligence, which can be challenging overall. Together built more improvements for export development [7,8].

Research Gap

It needs more research to understand how collaboration networks that use new technologies can support export growth and economic development globally. While multinational business networks help share new technologies, there is limited knowledge on how different relationships, like innovation partners or suppliers, affect technology transfer in international markets. The impact of non-business and international partnerships on economic and export success is also not well studied. Further exploration is required to link digital trade networks to export complexity and how network centrality enhances export sophistication. Additionally, understanding the effect of



Anusandhanvallari Vol 2025, No.1 November 2025 ISSN 2229-3388

new technologies, such as AI and fintech, on supply chains and collaborative models needs more investigation. There's little information on how policies and incentives can encourage businesses to adopt new technologies and create lasting partnerships. The influence of collaborative networks on industrial growth varies by region and sector, especially with globalization and digitalization. Future studies should explore these questions using advanced analytics and multi-country datasets. Important research areas include the role of digital platforms and the effects of specific interventions on technology adoption and export capabilities. These gaps offer significant opportunities for academic research that can impact public policy and global Economic growth [9,10].

Significance of the study

This research aims to understand how collaboration networks using new technologies can drive global export growth and economic development. Though multinational networks help spread technologies, the effects of connections with suppliers and innovation partners on technology transfer in international markets are not well understood. It is also essential to examine how foreign collaborations and non-business partnerships influence economic and export success.

Additionally, the relationship between export complexity and digital trade networks should be explored, including how central networks can enhance export sophistication. Further study is required on the impacts of advanced technologies like fintech and AI on supply chains and collaboration models. There is limited information on how incentives and policies might promote the adoption of new technologies and foster long-term relationships. The influence of cooperative networks on industrial growth varies across sectors and regions, particularly with globalization and digitalization. Future research should tackle these topics using multinational datasets and advanced analytics. Key areas for research include the role of digital platforms and the effects of specific interventions on technology adoption and export capabilities. These unmet research needs present significant opportunities that could inform public policy and support global economic growth.

2. Materials And Method

This research is particularly relevant in developing nations, where they account for 90 to 95% of businesses and produce 60 to 70% of jobs. Small and Medium Enterprises (SMEs) are vital for both employment creation and economic expansion. Local firms must use creative tactics, including networking and collaboration, to be able to compete worldwide. This study seeks to investigate how sophisticated networking and technology affect local company expansion as well as their capacity to penetrate global markets by means of exporting.

By giving local companies access to fresh markets and common resources, collaboration and network systems improve their competitiveness. Businesses may combine strengths by creating alliances, generating more innovation and growth chances, especially when collaborating with overseas partners. This growth could also boost earnings and revenue. Still, issues like trust problems and cultural differences can arise, so strong leadership and efficient communication are needed. The research will examine how local business development worldwide is impacted by cooperation approaches and technology like artificial intelligence and export-related websites, and offer realistic ideas for encouraging sustainable growth via better cooperation.

The study will try to find major elements propelling effective cooperative projects and evaluate how these frameworks might boost economic performance, including revenue growth and innovation advancement. Particularly in export entrepreneurship, technology has changed cooperation dynamics and boosted world competitiveness. Key areas include virtual collaboration through communication tools, digital platforms



facilitating global customer engagement, supply chain integration with technologies like blockchain, and datadriven decision-making providing valuable market insights.

But there are downsides as well, including cybersecurity threats, the digital divide, and growing rivalry. Entrepreneurs should center on improving cooperation and investing in digital literacy to meet these obstacles. Combining quantitative surveys with qualitative understanding, a mixed methods approach can help to clarify how technology shapes networks and cooperation. Among other characteristics, the study will measure the number of cooperative projects, the typical distance between companies, and the frequency of communication. It will also investigate the advantages of good communication technologies and the efficiency provided by technology in supply networks. Suggestions will be promoting cultural sensitivity and digital literacy, optimizing online presence, and investing in cybersecurity to guarantee entrepreneurs can successfully use technology to flourish in the global market.

3. Result And Discussion

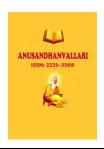
TABLE 1. Reliability Statistics

Cronbach's Alpha	Cronbach's Alpha		
	Based on		
	Standardized		
	Items		
.646	.926		

Table 1 presents the reliability statistics for the survey instrument used in this study. The Cronbach's Alpha coefficient, which evaluates the internal consistency of the items, is reported as 0.646. This value indicates a moderate level of reliability, suggesting that the survey items are reasonably consistent in measuring the underlying construct. However, it is noteworthy that a higher value would signify stronger internal consistency. A significantly higher coefficient of 0.926 is obtained when computing Cronbach's Alpha using standardized items, indicating a high degree of internal consistency. This implies that the items show a high degree of consistency in measuring the construct when they are standardized. The survey instrument consists of a total of 11 items, indicating the number of items considered in the analysis. Overall, the reliability statistics suggest that while the survey instrument exhibits a moderate level of internal consistency, it demonstrates a higher level of consistency when the items are standardized.

Table 2. Descriptive statistics

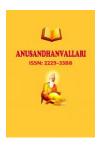
		Minimu m	Maximu m	Mean	Std. Deviation	Skewnes s	Kurtosi s
Export Increase	Revenue	12	38	26.50	6.944	369	827
Market globally	Expansion	10	42	27.62	7.559	197	128



Product Diversification	1	8	3.72	1.654	.722	.045
Innovation	1	5	3.66	1.136	501	179
Cost Savings	5	26	11.92	4.956	.928	1.166
Market Share	1	8	3.78	1.645	.655	014
Brand Reputation	1	5	3.42	1.197	138	788
Customer Satisfaction	1	5	3.52	1.147	389	433
Employee Engagement	1	5	3.32	1.168	.055	654
Network and Tech Access	1	8	3.72	1.654	.722	.045
Export Business Performance	1	5	3.32	1.168	.055	654

Table 2 provides descriptive statistics for a variety of factors associated with business performance. These factors include revenue growth, market expansion, product diversification, innovation, cost reductions, market share, brand image, customer satisfaction, employee participation, technology availability, and overall business performance. The revenue growth data ranges from 12 to 38, with a standard deviation of 6.944 and a mean of 26. 50. The distribution is platykurtic (-0 827) and exhibits a slight negative skew (-0- 369), indicating that the data is largely normally distributed but somewhat flattened. The market expansion figures show a standard deviation of 7,559 and a mean of 27. 62, with a range between 10 to 42. In comparison to revenue growth, the distribution appears to be more regularly distributed (-0 128 kurtosis) but shows a negative skew (-0 197). Product diversification shows a standard deviation of 1,654 and a mean of 3.72, with a range from 1 to 8. The distribution of this information is slightly leptokurtic (0.045) and positively skewed (0.722). On the other hand, innovation showcases a standard deviation of 1,136 and a mean of 3.66 on a 5-point scale. Cost reductions span from 5 to 26, with an average of 11. 92 and a standard deviation of 4.956. The data exhibits a leptokurtic distribution (1,166) and is positively skewed (0.928), suggesting that it is quite peaked yet generally regularly distributed. Market share has a standard deviation of 1.645 and a mean of 3.78, ranging from 1 to 8. The distribution of this data is slightly platykurtic (-0 014) and positively skewed (0.655). Conversely, brand reputation displays a standard deviation of 1.197 and an average of 3.42 on a scale of 1 to 5. The distribution has a slight platykurtic distribution (-0 788) and is negatively skewed (-0 138). The customer satisfaction scale ranges from 1 to 5, with a standard deviation of 1.147 and a mean of 3.52. The distribution of this data is slightly platykurtic (-0.433) and negatively skewed (-0 389). Employee engagement, in contrast, has a standard deviation of 1,168 and a mean of 3.32, with a range from 1 to 5. The distribution is mildly platykurtic (-0.654) and positively skewed (0.055). Tech access ranges from 1 to 8, with a standard deviation of 1.654 and a mean of 3.72. The distribution of the data is slightly leptokurtic (0.045) and positively skewed (0.722). Overall company performance, however, shows a standard deviation of 1,168 and a mean of 3 32, ranging from 1 to 5. The distribution is mildly platykurtic (-0.654) and positively skewed (0.055).





4. Findings and suggestions

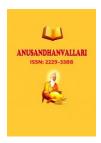
Technology is important for helping export entrepreneurs succeed through better collaboration and networking. However, there are challenges to consider. Successful exporters must use technology carefully to minimize risks, maintain good relationships, and adapt to changing markets. This demands knowledge of technology, cultural understanding, and a solid business plan.

- To aid collaboration and networking internationally, entrepreneurs should invest in effective communication tools that are secure and user-friendly, and provide training to staff. Clear communication guidelines are crucial to prevent confusion. Creating a trustworthy culture through open exchange of information is vital for global partnerships. Project management software can help teams stay organized and accountable.
- Enhancing online presence via professional websites and social media, and using digital marketplaces wisely, are also important. Data analytics can help in identifying key export markets. Investing in supply chain tech improves efficiency, and online platforms can help form strategic partnerships. Cross-cultural training can raise awareness among teams, and a strong cybersecurity strategy is needed to protect data.
- > Export entrepreneurs must also address issues like the digital divide and cultural differences. Understanding cultural nuances is key to avoiding misunderstandings, while balancing technology with personal connections can strengthen relationships.
- To leverage technology effectively, entrepreneurs should automate routine tasks, use cloud-based communication tools, leverage e-commerce, and implement customer relationship management systems. A mixed-methods research approach, combining surveys and interviews, could reveal the impacts of technology on entrepreneurship, helping to uncover how it influences collaboration, networking, and overall success in global markets. The mixed-methods approach combines quantitative data and qualitative insights to provide a rich understanding of the evolving role of technology in export entrepreneurship, thus highlighting the importance of comprehensive strategies for businesses to thrive globally.

5. Conclusion

This study highlights the importance of collaboration and network structures in helping local businesses grow, especially when expanding into global markets. The findings show that these strategies significantly improve economic output and create growth opportunities for local businesses. By identifying key factors that contribute to successful collaboration and networking, the study provides useful recommendations for policymakers, business leaders, and other stakeholders focused on local economic development. The research also examines the challenges faced by small businesses in India, particularly in the manufacturing sector, and emphasizes the need for targeted policy actions to support their growth. One major finding is that a strong network is closely linked to better business performance, with a high R Square value indicating that network density explains 98%. 2% of performance variance. Additionally, the study finds that increased revenue correlates positively with market expansion and brand reputation. Moreover, it also notes a negative relationship between cost savings and factors like revenue growth and innovation, suggesting that businesses prioritizing cost savings may hinder their growth. Overall, the research underscores the need for fostering collaboration and networking to drive local economic growth and competitiveness.





Reference

- [1] Caliari, T., Felipe Giesteira, L., Orsolin Teixeira, F. e Braga da Silva Cardoso, C., 2025. Defense industrial base and network structure: measurement, analysis, and public policies for the Brazilian case. *Defence and Peace Economics*, 36(3), pp.373-394
- [2] Y. and Dong, N. (2024). AI capabilities and export performance: the moderating role of province market development and cultural distance. *International Journal of Emerging Markets*. https://doi.org/10.1108/ijoem-12-2023-2014
- [3] Mahalakshmi, K., Palanivelu, V. R., & Kirubakaran, D. (2025). Global Market Trends in Biomedical Sensors: Materials, Device Engineering, and Healthcare Applications. *Biomedical Materials & Devices*, 1-19.
- [4] Udhayakumar, K., and T. Sarathy. (2025). Evaluating Students' Perceptions of Library Service Quality and Its Utilization in Arts and Science Colleges in Western Tamil Nadu. Technoarete Transactions on Advances in Social Sciences and Humanities, 5(2), 64-73. https://doi.Org/10.36647/ttassh/05.02.a010.
- [5] Kasimani, Mahalakshmi, and V. R. Palanivelu. "Entrepreneurship Development of Merchandise Export from Namakkal District by Implementation of Schemes in India."
- [6] Wen, L., Xu, J., Zeng, H. and Ma, S., 2025. The impact of digital services trade in Belt and Road countries on China's construction green goods export efficiency: a time-varying stochastic frontier gravity model analysis. *Journal of Asian Architecture and Building Engineering*, pp.1-24.
- [7] Sultanova, G. and Naser, H., 2024. The impact of information and communication technologies on export diversification: Evidence from developing countries. *The Journal of International Trade & Economic Development*, pp.1-35.
- [8] Lubis, M. and Muniapan, B. (2024). International Market Development Strategies for Enhancing Global Expansion in the Export Industry. *Involvement International Journal of Business*. https://doi.org/10.62569/iijb.v1i1.3
- [9] Wang, W., Liu, Y., and Hu, Q., 2025. How does urban agglomeration knowledge network structure affect innovation productivity: the moderating role of urban digitalization? *Technology Analysis & Strategic Management*, pp.1-17.
- [10] Dachs, B. and Wolfmayr, A., 2025. Digital production technologies and exports. *Industry and Innovation*, pp.1-21.
- [11] Li, H., Zhang, Q., and Wang, M., 2025. Enhancing export resilience through smart cities: a city-level quasi-natural experiment in China. *Applied Economics*, 57(37), pp.5628-5646.
- [12] Hao, Y., Pan, A., and Irfan, M., 2024. Unleashing the nexus among export sophistication, digital development, and ecological efficiency: evidence from China. *Journal of the Asia Pacific Economy*, 29(4), pp.2261-2294.
- [13] Álvarez, I., Marin, R. and Quirós, C., 2024. The dynamics of digital technologies in the strategies of MNEs. *Industry and Innovation*, pp.1-26.